



Township of Minden Hills

Appendix #4

2021 Draft Budget

Category	2017 Actual	2018 Actual	2019 Actual	2017-2019 Avg. Actual	2020 YTD (Nov) Actual	2019 Budget	2020 Budget	2021 Budget	2021 vs. 2020 Budget - \$	2021 vs. 2020 Budget - %	2021 Budget vs. 2017-19 Avg. - \$	2021 Budget vs. 2017-19 Avg. - %
<b>Wages Total</b>	2,635,426.80	2,722,700.09	2,901,602.63	2,753,243.17	2,672,611.97	3,260,695.00	3,487,010.00	3,711,925.00	224,915.00	6.45%	958,681.83	34.82%
<b>Benefits Total</b>	776,357.96	829,764.83	851,946.22	819,356.34	830,060.90	996,335.00	1,094,630.00	1,111,945.00	17,315.00	1.58%	292,588.66	35.71%
<b>Materials Supplies Bldg Rpr and Mtce Total</b>	766,374.54	1,052,609.82	888,603.20	902,529.19	875,136.91	1,364,460.00	1,386,135.00	1,779,110.00	392,975.00	28.35%	876,580.81	97.12%
<b>Equip Purch Rental Rprs and Mtce Total</b>	473,017.01	526,446.04	447,928.49	482,463.85	298,614.78	498,500.00	424,820.00	390,420.00	(34,400.00)	-8.10%	(92,043.85)	-19.08%
<b>Fees and Services Total</b>	4,479,701.90	4,326,827.94	5,027,079.24	4,611,203.03	4,686,948.21	4,794,345.00	7,710,490.00	6,424,325.00	(1,286,165.00)	-16.68%	1,813,121.97	39.32%
<b>Internal Transfers Total</b>	35,184.20	35,600.04	35,600.04	35,461.43	-	22,815.00	-	(600.00)	(600.00)	0.00%	(36,061.43)	-101.69%
<b>Utilities Heat Phone and Inscce Total</b>	728,332.70	768,023.62	691,042.20	729,132.84	597,719.36	727,425.00	740,510.00	881,175.00	140,665.00	19.00%	152,042.16	20.85%
<b>Vehicles Total</b>	343,382.49	413,771.15	434,289.55	397,147.73	414,018.58	475,180.00	472,750.00	590,525.00	117,775.00	24.91%	193,377.27	48.69%
<b>Grants to Others Total</b>	61,294.06	76,083.34	49,489.62	62,289.01	(12,644.63)	51,500.00	17,880.00	66,295.00	48,415.00	270.78%	4,005.99	6.43%
<b>Debt Repayment Total</b>	87,048.96	76,540.20	71,550.12	78,379.76	129,938.61	71,600.00	207,880.00	863,025.00	655,145.00	315.16%	784,645.24	1001.08%
<b>Capital Total</b>	2,189,630.08	2,188,011.91	8,023,309.48	4,133,650.49	6,663,948.87	5,947,662.00	8,021,400.00	4,139,655.00	(3,881,745.00)	-48.39%	6,004.51	0.15%
<b>Contribution to Reserves Total</b>	1,150,750.97	1,362,874.45	2,084,854.86	1,532,826.76	1,314,893.48	1,393,190.00	1,583,355.00	1,178,900.00	(404,455.00)	-25.54%	(353,926.76)	-23.09%
<b>Other Total</b>	4,013.42	-	2,136.96	3,075.19	-	3,500.00	3,500.00	4,200.00	700.00	20.00%	1,124.81	36.58%
<b>Total Expenses</b>	<b>13,730,515.09</b>	<b>14,379,253.43</b>	<b>21,509,432.61</b>	<b>16,540,758.77</b>	<b>18,471,247.04</b>	<b>19,607,207.00</b>	<b>25,150,360.00</b>	<b>21,140,900.00</b>	<b>(4,009,460.00)</b>	<b>-15.94%</b>	<b>4,600,141.23</b>	<b>-114.73%</b>
<b>Taxation and User Fees Total</b>	(8,381,734.36)	(9,041,244.63)	(9,555,728.81)	(8,992,902.60)	(9,208,049.75)	(9,479,005.00)	(10,010,020.00)	(10,045,440.00)	(35,420.00)	0.35%	(1,052,537.40)	11.70%
<b>Sales and Rentals Total</b>	(494,540.23)	(362,486.39)	(7,468,109.39)	(2,775,045.34)	(5,667,553.02)	(4,882,776.00)	(7,636,430.00)	(2,953,950.00)	4,682,480.00	-61.32%	(178,904.66)	6.45%
<b>Licence Permits Fees and Fines Total</b>	(748,236.26)	(788,174.58)	(849,583.35)	(795,331.40)	(576,133.98)	(787,900.00)	(846,600.00)	(873,100.00)	(26,500.00)	3.13%	(77,768.60)	9.78%
<b>Donations Total</b>	(23,703.00)	(10,769.04)	(12,856.82)	(15,776.29)	(4,211.75)	(14,100.00)	(294,400.00)	(12,000.00)	282,400.00	-95.92%	3,776.29	-23.94%
<b>Interest and Penalties Total</b>	(380,662.86)	(431,628.61)	(471,246.04)	(427,845.84)	(251,312.81)	(318,700.00)	(353,700.00)	(313,700.00)	40,000.00	-11.31%	114,145.84	-26.68%
<b>Grants Total</b>	(2,267,281.55)	(2,464,414.87)	(3,156,665.89)	(2,629,454.10)	(2,345,795.48)	(2,328,655.00)	(3,360,255.00)	(3,451,340.00)	(91,085.00)	2.71%	(821,885.90)	31.26%
<b>Contribution from Reserves and Funds Total</b>	(1,456,062.54)	(1,952,783.75)	(898,613.38)	(1,435,819.89)	(945,831.16)	(1,753,071.00)	(2,525,955.00)	(2,993,360.00)	(467,405.00)	18.50%	(1,557,540.11)	108.48%
<b>Other Total</b>	(26,967.60)	(20,833.88)	(1,000.00)	(16,267.16)	(1,017.60)	(43,000.00)	(123,000.00)	(165,000.00)	(42,000.00)	34.15%	(148,732.84)	914.31%
<b>Total Revenues</b>	<b>(13,779,188.40)</b>	<b>(15,072,335.75)</b>	<b>(22,413,803.68)</b>	<b>(17,088,442.61)</b>	<b>(18,999,905.55)</b>	<b>(19,607,207.00)</b>	<b>(25,150,360.00)</b>	<b>(20,807,890.00)</b>	<b>4,342,470.00</b>	<b>-17.27%</b>	<b>(3,719,447.39)</b>	<b>-85.65%</b>
<b>Net Total</b>	<b>(48,673.31)</b>	<b>(693,082.32)</b>	<b>(904,371.07)</b>	<b>(547,683.84)</b>	<b>(528,658.51)</b>	<b>-</b>	<b>-</b>	<b>333,010.00</b>	<b>333,010.00</b>	<b>0.00%</b>	<b>880,693.84</b>	<b>264.46%</b>

% of Total Summary								
Category	2017 Actual	2018 Actual	2019 Actual	2017-2019 Avg. Actual	2021 YTD (Oct) Actual	2019 Budget	2020 Budget	2021 Budget
Wages Total	19.19%	18.93%	13.49%	16.65%	14.47%	16.63%	13.86%	17.56%
Benefits Total	5.65%	5.77%	3.96%	4.95%	4.49%	5.08%	4.35%	5.26%
Materials Supplies Bldg Rpr and Mtce Total	5.58%	7.32%	4.13%	5.46%	4.74%	6.96%	5.51%	8.42%
Equip Purch Rental Rprs and Mtce Total	3.45%	3.66%	2.08%	2.92%	1.62%	2.54%	1.69%	1.85%
Fees and Services Total	32.63%	30.09%	23.37%	27.88%	25.37%	24.45%	30.66%	30.39%
Internal Transfers Total	0.26%	0.25%	0.17%	0.21%	0.00%	0.12%	0.00%	0.00%
Utilities Heat Phone and Insce Total	5.30%	5.34%	3.21%	4.41%	3.24%	3.71%	2.94%	4.17%
Vehicles Total	2.50%	2.88%	2.02%	2.40%	2.24%	2.42%	1.88%	2.79%
Grants to Others Total	0.45%	0.53%	0.23%	0.38%	-0.07%	0.26%	0.07%	0.31%
Debt Repayment Total	0.63%	0.53%	0.33%	0.47%	0.70%	0.37%	0.83%	4.08%
Capital Total	15.95%	15.22%	37.30%	24.99%	36.08%	30.33%	31.89%	19.58%
Contribution to Reserves Total	8.38%	9.48%	9.69%	9.27%	7.12%	7.11%	6.30%	5.58%
Other Total	0.03%	0.00%	0.01%	0.02%	0.00%	0.02%	0.01%	0.02%
<b>Total Expenses</b>	<b>100.00%</b>	<b>100.00%</b>	<b>99.99%</b>	<b>100.01%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>99.99%</b>	<b>100.01%</b>
Taxation and User Fees Total	60.83%	59.99%	42.63%	52.63%	48.46%	48.34%	39.80%	48.28%
Sales and Rentals Total	3.59%	2.40%	33.32%	16.24%	29.83%	24.90%	30.36%	14.20%
Licence Permits Fees and Fines Total	5.43%	5.23%	3.79%	4.65%	3.03%	4.02%	3.37%	4.20%
Donations Total	0.17%	0.07%	0.06%	0.09%	0.02%	0.07%	1.17%	0.06%
Interest and Penalties Total	2.76%	2.86%	2.10%	2.50%	1.32%	1.63%	1.41%	1.51%
Grants Total	16.45%	16.35%	14.08%	15.39%	12.35%	11.88%	13.36%	16.59%
Contribution from Reserves and Funds Total	10.57%	12.96%	4.01%	8.40%	4.98%	8.94%	10.04%	14.39%
Other Total	0.20%	0.14%	0.00%	0.10%	0.01%	0.22%	0.49%	0.79%
<b>Total Revenues</b>	<b>100.00%</b>	<b>100.00%</b>	<b>99.99%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.02%</b>